Town of Kentville 2025-2029 Capital Investment Plan

March 25, 2024



Capital Budget Scope



What's Included in a Capital Budget?

- Capital expenditure
 - A significant expenditure incurred for the improvement, acquisition or major rehabilitation of buildings, equipment, and infrastructure used to provide Town services
 - A capital expenditure will have benefits lasting beyond one year and generally have a minimum threshold of \$5,000 or as otherwise stipulated in the Town's Tangible Capital Asset Policy
- Repair or maintenance operating expenditure
 - Expenditure to maintain an asset in its original state
 - Does not extend the useful life of the asset



The proposed 2025 - 2029 capital budget contains a variety of projects and asset expenditures that support several objectives:

- 1. Asset Management Replacement/Renewal
 - Supports existing infrastructure
 - Maintain existing service delivery levels
- 2. New Asset Acquisition and Development
 - Enhance existing service delivery levels
 - Leverage federal and provincial funding opportunities
 - Recommend new assets aligned with Town priorities
- 3. Risk mitigation by undertaking projects that improve infrastructure performance

Capital Budget Process



Capital expenditures were:

- Developed with costs estimated by program directors and overall CIP evaluated by Senior Leadership.
- Ranked where the request fits within program and Council priorities
- Assessed as high, medium, low priority
- Assessed for level of service impact
- Considered against compliance with laws and regulations, health and safety, environmental impact, end of useful life and strategic priorities

5-Year Capital Investment Plan



Category	2024-2025	#	Total CIP	#
Asset Replacement/Renewal	\$1,524,525	16	\$ 11,787,525	58
New Asset Acquisition & Development	\$3,347,900	15	\$ 11,600,769	44
Continuation of previously approved	\$2,854,400	15	\$ 2,854,400	15
Capital Budget Request	\$7,726,825	46	\$26,242,694	117

5-Year Capital Investment Plan



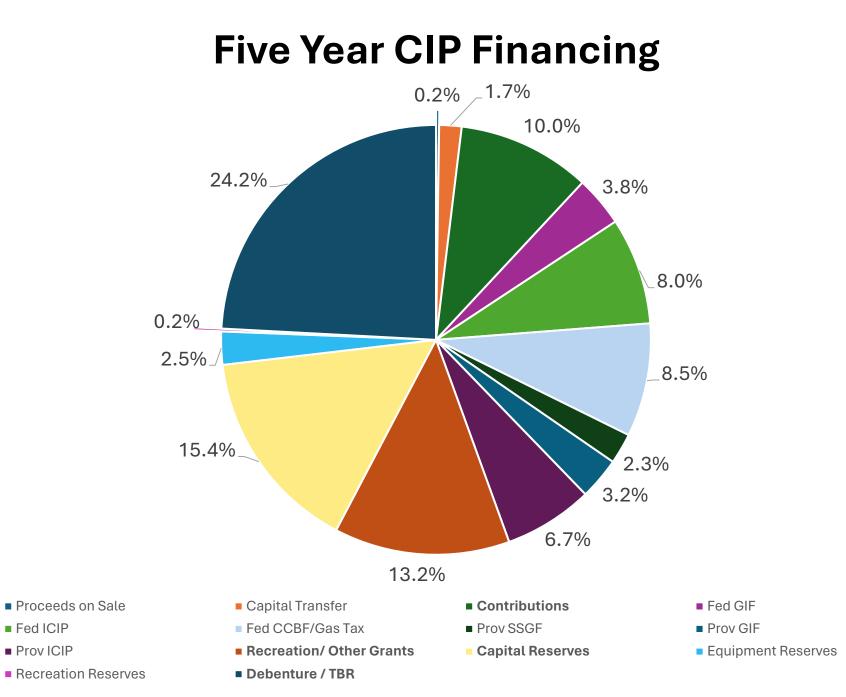
Priority Ranking	Total
High	42
Medium	61
Low	14
Total 5 Year Capital Requests	117

5-Year Capital Investment Plan

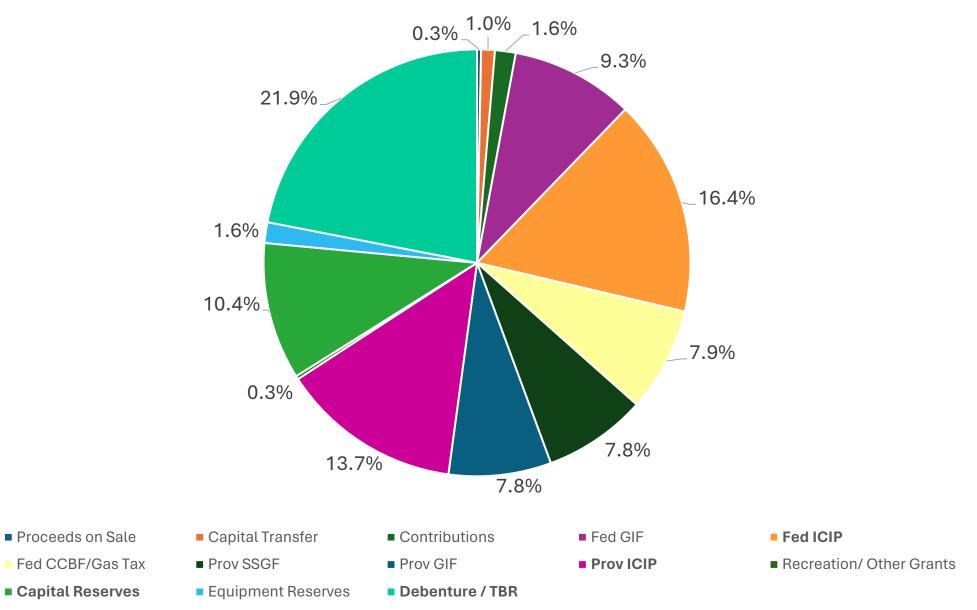


	2024-2025 through 2028-2029 Capital Investment Plan In Thousands \$													
Department	rtment 2024 2025 2026 2027 2028 2029 Tot													
Administration	10.0	130.0	20.0	20.0	20.0	20.0	220.0							
Engineering & Public Works & Planning	2,580.0	4,335.0	4,975.9	3,505.0	2,495.0	2,085.0	19,975.9							
Economic Development	39.0	49.8	20.0	20.0	25.0	25.0	178.8							
Kentville Police	0	179.5	155.0	119.0	150.0	89.0	692.5							
Parks & Recreation	225.4	178.1	430.0	922.0	25.0	3,395.0	5,175.5							
Total CER	2,854.4	4,872.4	5,600.9	4,586.0	2,715.0	5,614.0	26,242.7							

	:	2024-2025 thr	ough 2028-202	29									
		-	estment Plan										
In Thousands \$													
Depart. by Category	2024	2025	2026	2027	2028	2029	Total						
Administration	10.0	130.0	20.0	20.0	20.0	20.0	220.0						
Engineering, Public Works, Planning	2,580.0	4,335.0	4,975.9	3,505.0	2,495.0	2,085.0	19,975.9						
AT	900.0	900.0	400.0	285.0			2,485.0						
Building	7.0	10.0	25.0	25.0	25.0	25.0	117.0						
Downtown Improvements		20.0					20.0						
Equipment	450.0	65.0	445.0	545.0	70.0	260.0	1,835.0						
Expansion	834.0	2,340.0	2,105.9				5,279.9						
Sidewalks		140.0	450.0	450.0	200.0	200.0	1,440.0						
Storm Sewer	104.0	860.0	430.0	400.0	400.0	400.0	2,594.0						
Streets	285.0		1,120.0	1,800.0	1,800.0	1,200.0	6,205.0						
Economic Development	39.0	49.8	20.0	20.0	25.0	25.0	178.8						
Building	28.0						28.0						
Downtown Improvements	11.0	49.8	20.0	20.0	25.0	25.0	150.8						
Kentville Police		179.5	155.0	119.0	150.0	89.0	692.5						
Building		25.0					25.0						
Equipment		154.5	155.0	119.0	150.0	89.0	667.5						
Parks & Recreation	225.4	178.1	430.0	922.0	25.0	3,395.0	5,175.5						
Building			260.0	15.0	25.0		300.0						
Cultural		10.0					10.0						
Equipment		75.0		97.0		375.0	547.0						
Facilities	165.4	33.1		810.0		20.0	1,028.5						
Flood Mitigation			60.0				60.0						
Green Space/Trails	60.0	35.0	60.0				155.0						
Parks/Playgrounds		25.0	50.0			3,000.0	3,075.0						
Five Year Plan Total	2,854.4	4,872.4	5,600.9	4,586.0	2,715.0	5,614.0	26,242.7						



2024-2025 CIP Financing



2024-2025 CIP Financing



- 30% of financing relates to an ICIP Grant (73.3% shared) for the DE Hiltz storm and access road development
- 12% of financing relates to internal reserves (capital and equipment)

Capital Reserve	Opening Balance	Projected Ending Balance 24/25	Projected Ending Balance 25/26
General	\$482,813	\$352,488	\$(235,737)
Equipment	\$32,682	\$(32,318)	\$(162,318)
Kentville Futures	\$782,175	\$782,175	\$500,000

- Additions reflect 2023-2024 budget year transfers to capital
- Reductions are based on the capital plan expenditures
- An infusion of funding will be necessary

Financial Condition Indicators Debt Service Cost



Debt	Projection 2024	2025	2026	2027	2028	2029
Opening	5,420,600	5,039,660	5,796,787	5,901,788	6,054,302	5,653,877
Principal Paid	(944,440)	(938,770)	(1,063,323)	(1,128,512)	(1,300,425)	(1,128,512)
Debt Issue	563,500	1,695,897	1,168,324	1,281,026	900,000	1,400,100
Ending	5,039,660	5,796,787	5,901,788	6,054,302	5,653,877	5,925,465
Per Capita Debt	760	874	890	913	853	894
Debt Service Cost	7.4%	7.1%	8.0%	8.4%	9.4%	8.4%

Low Risk < 10% Moderate 10 – 15% High > 15%

Financial Condition Indicators Operating Reserves



	2024	2025	2026	2027	2028	2029
Total Operating Reserve Balance	10 /%	10.3%	10.1%	9.8%	9.7%	9.6%

Low Risk	>20%	Moderate	10 – 20%	High	<10%
----------	------	----------	-----------------	------	------



1. Approve the capital budget for 2024 – 2025 in the amount of \$4,872,425.



- 1. Approve the capital budget for 2024 2025 in the amount of \$4,872,425.
- 2. Confirm 2023 2024 carry forward budget previously approved in the amount of \$2,854,400 utilizing funding sources as defined in the ratified 2024 2028 CIP.



- 1. Approve the capital budget for 2024 2025 in the amount of \$4,872,425.
- 2. Confirm 2023 2024 carry forward budget previously approved in the amount of \$2,854,400 utilizing funding sources as defined in the ratified 2024 2028 CIP.
- Approve in principle \$18,515,869 in projected capital expenditure for 2025 2026 through 2028 2029.



- 1. Approve the capital budget for 2024 2025 in the amount of \$4,872,425.
- 2. Confirm 2023 2024 carry forward budget previously approved in the amount of \$2,854,400 utilizing funding sources as defined in the ratified 2024 2028 CIP.
- Approve in principle \$18,515,869 in projected capital expenditure for 2025 2026 through 2028 2029.
- 4. Further provide Senior Leadership the authority to investigate and potentially bring forward to Council 2025 2026 capital expenditures for items that would benefit from an early tendering process.



- 1. Approve the capital budget for 2024 2025 in the amount of \$4,872,425.
- 2. Confirm 2023 2024 carry forward budget previously approved in the amount of \$2,854,400 utilizing funding sources as defined in the ratified 2024 2028 CIP.
- Approve in principle \$18,515,869 in projected capital expenditure for 2025 2026 through 2028 2029.
- Further provide Senior Leadership the authority to investigate and potentially bring forward to Council 2025 – 2026 capital expenditures for items that would benefit from an early tendering process.
- 5. Identify new opportunities for capital reserve renewal to ensure sufficient balances are available to fund CIP projected capital purchases from Year 2 onward. In particular,
 - a. Increase annual reserve allocation from operating in the amount of \$14,000 for each marked police car and \$155,000 for Transportation Equipment; total \$169,000. These allocations offset projected costs embedded within the CIP.
 - b. Secure or provide for funding allocations totaling \$ 963,937 to bring General Capital Reserve unfunded projects to nil at the end of the CIP.
 - c. Maintain a \$500,000 contingency in Kentville Futures Capital Reserves





Questions and comments are welcome!



SUBJECT:	Five (5) Year Capital Investment Plan
DATE:	March 25, 2024
SUBMITTED BY:	Jeff Lawrence, Chief Administrative Officer Wanda Matthews, Director of Finance
TO:	Mayor Snow and Members of Council

<u>ORIGIN</u>

To meet the requirement of Council to deliberate on and approve a five (5) year Capital Investment Plan (CIP) comprised of projected expenditures and secured and proposed revenue sources.

LEGISLATIVE AUTHORITY

MGA Section 31 (1) (b) states the Chief Administrative Officer (CAO) shall ensure that the annual operating and capital budgets are prepared and submitted to Council.

RECOMMENDATION

It is recommended that Council:

- 1. Approve the capital budget for 2024 2025 in the amount of \$4,872,425.
- Confirm 2023 2024 carry forward budget previously approved in the amount of \$2,854,400 utilizing funding sources as defined in the ratified 2024 - 2028 CIP.
- 3. Approve in principle \$18,515,869 in projected capital expenditure for 2025 2026 through 2028 2029.
- 4. Further provide Senior Leadership the authority to investigate and potentially bring forward to Council 2025 2026 capital expenditures for items that would benefit from an early tendering process.
- 5. Identify new opportunities for capital reserve renewal to ensure sufficient balances are available to fund CIP projected capital purchases from Year 2 onward. In particular,
 - a. Increase annual reserve allocation from operating in the amount of \$14,000 for each marked police car and \$155,000 for Transportation Equipment; total \$169,000. These allocations offset projected costs embedded within the CIP.
 - b. Secure or provide for funding allocations totaling \$ 963,937 to bring General Capital Reserve unfunded projects to nil at the end of the CIP.
 - c. Maintain a \$500,000 contingency in Kentville Futures Capital Reserves

BACKROUND

The Town CAO and Director of Finance set a capital budget process and identified initial underlying assumptions that each Department used to build their proposed capital budget. Leadership was asked to consider Council's approved priorities, input provided by staff, views of residents/community garnered from a recently distributed survey as well as reports and studies where available and applicable. Sewer and Water Commission capital budgets will be submitted at a later date as per past practice.

Current accounting policy capitalizes items \$5,000 and over. Capital expenditure request (CER) forms, outlining category, priority, renewal or new and carryover from previous approved budget, were completed where the value exceeded \$10,000. Capital ranking is intended to give a sense of where the request fits within program and Council priorities. It is assessed as high, medium, low. Level of Service Impact is intended to provide an understanding of the impact the piece of equipment or project will have on programming and services whether positive or negative: high, medium or low. For example, not replacing could have a significant risk and negative impact whereas a new piece of equipment may have a significant benefit. Both would be ranked as high.

Completed (CERs) are offered to Council for 2024 – 2025 in support of the recommendations specified above and include funding sources and capital expenditure types with accompanying values from the CIP budget for 2024 – 2025.

Storm sewer projects were ranked a high priority given the escalating severity of weather events and associated infrastructure and property damage.

Inflationary pressures and the current economic climate have added increased complexities to forecasting. To counter this, conservative estimates were used in the assumptions driving projections and the resulting indices.

DISCUSSION

Assets are used to provide service. Service demands are ever rising. To meet demands necessitates an expansion in the Town asset base. Aligning the investment with internal and external priorities is essential to serve our population. The CIP intentionally addresses replacement of aging infrastructure and new asset acquisition. Expansion of Town infrastructure supports service delivery and lays the foundation for population growth (corporate and residential) in the future. However, related revenue streams do not match the timing of investment. Accessing federal and provincial cost sharing opportunities closes the timing gap between investment and tax revenue.

While tax revenues are rising, it frequently does not offset the inflationary pressures on capital and operating expenditures.

The use of debt for non-infrastructure related expenditures in the 2023 - 2024 CIP combined with the depletion of capital reserves and utilization of the lift in tax revenue exclusively for operating expenditures has strained our ability to rely on current revenue streams alone for capital investment.

The Town is faced with a difficult challenge in balancing increasing cost of services and capital while recognizing households have been coping with high inflation over the last number of years.

<u>Assumptions</u>

Cost, funding, revenue and debt assumptions impact the total Plan's capital investment, capital debt ratio indicator and outstanding debt position.

Revenue and Funding assumptions:

- Property assessment value increases in year 2 through 5 are 3.0%, 3.0%, 2.0% and 1.0%
- Payment in Lieu of Taxes (PILT) and services provided to other governments show no change from 2024 2025 estimates
- Sales of services and other revenue from own sources show a1% increase for 2025 - 2026 onward
- Trunk road provincial funding at 50% cost sharing while acknowledging that funding is limited and allocated on a first come first serve basis.
- Federal Provincial grants to be fully expended within the terms of the financing agreement

Expenditure assumptions:

- 2023 2024 carryforward and 2024 2025 costing based on tenders awarded, quotes and reasonable estimates.
- 2025 2026 and subsequent year estimates are subject to higher accuracy risk.
- Mandatory provincial payment estimates rising with assessment value rates
- Balanced budget position for the duration of the CIP

Debt Assumptions:

- Interest rates at 2023 debenture issue values (3.6% for each year)
- Balloon payment in 2027 2028 not renewed
- Option for debt utilization for assets with a useful life 10 years and beyond
- Debt to be issued for longer dated assets (10-years and beyond) and for those projects eligible to be debt funded in the capital budget.
- 10 year maturity for all debt
- Approved debt should (if possible) be leveraged for use in cost-sharing federal or provincial programs for spending on infrastructure.

2023 - 2024 forecasted capital expenditures and corresponding funding sources are factored into the opening balances of debt, reserves and grant/contribution room. Any deviation from forecast at year end will impact our ability to rely on those revenue sources for future years. Unless deviations are substantial (low probability), minimal impact is anticipated in the 2024 - 2025 budget year.

Reserve balances are insufficient to accommodate our long-term capital investment strategy of minimizing debt and ensuring our ability to respond to unexpected issues or opportunities as they present themselves. With transfers remaining stable, reserves exceed their funding capacity within the life of this plan. Additionally, some of the reserves are segregated for a specific purpose and unavailable to offset CIP elements. Maintaining the Kentville futures reserve at \$500,000 sets a minimum contingency to ensure response to the unexpected is possible to a certain extent.

The portion of the capital budget funded directly from municipal revenues, Capital from Operating, is not keeping pace with needs. It has been set at \$540,100 for 2023 - 2024; representing 4% of 2024 - 2025 total own source revenue or 7% of 2024 - 2025 projected capital expenditures. Capital-from-operating will need to increase to appropriately fund the 2025 - 2029 CIP. Additional revenue streams will be needed in addition to this funding option. Timely implementation of new revenue opportunities will begin to address the funding shortfall as presented in the CIP. As an example, implementing the deed transfer tax recommendation rapidly remediates the deficiency in reserve balances and allows for building of contingencies and future funding streams more in line with anticipated future annual investments levels.

Town of Kentville 2024-2025 through 2028-2029 Capital Investment Plan

	Prior Year CF ¹	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	Total
Capital Expenditure Requests by Department							
Administration	10,000	130,000	20,000	20,000	20,000	20,000	220,000
Engineering & Public Works & Planning	2,580,000	4,335,000	4,975,901	3,504,968	2,495,000	2,085,000	19,975,869
Economic Development	39,000	49,800	20,000	20,000	25,000	25,000	178,800
Parks & Recreation	225,400	178,100	430,000	922,000	25,000	3,395,000	5,175,500
Kentville Police		179,525	155,000	119,000	150,000	89,000	692,525
Total Capital Expenditure Requests	2,854,400	4,872,425	5,600,901	4,585,968	2,715,000	5,614,000	26,242,694
Funding Sources							
Operations							
Proceeds on Sale	-	24,000	8,000	8,000	14,000	8,000	62,000
Capital Transfer	-	80,000	118,500	81,000	81,000	81,000	441,500
Contributions	85,000	36,336	125,000	7,500	-	2,374,900	2,628,736
Federal							
Fed GIF	360,000	360,000	160,000	113,987	-	-	993,987
Fed ICIP	333,600	936,000	842,360	-	-	-	2,111,960
CCBF/Gas Tax	354,000	255,565	430,000	400,000	400,000	400,000	2,239,565
Provincial							
SSGF		604,435					604,435
Prov GIF	299,970	299,970	133,320	94,980	-	-	828,240
Prov ICIP	277,972	779,922	701,897	-	-	-	1,759,791
Recreation/ Other Grants	-	20,000	500,000	1,449,975	900,000	600,000	3,469,975
Reserves							
Operating	-	-	-	-	-	-	-
Capital	259,733	543,425	1,283,500	797,500	420,000	750,000	4,054,158
Equipment	56,000	65,000	130,000	400,000	-	-	651,000
Recreation	-		-	57,000	-	-	57,000
Depreciation	-	-	-	-	-	-	-
Debenture / TBR	828,125	867,772	1,168,324	1,176,026	900,000	1,400,100	6,340,347
Total Funding Sources	2,854,400	4,872,425	5,600,901	4,585,968	2,715,000	5,614,000	26,242,694

Prior Year CF¹

Represents 2023-2024 approved capital expenditures forecasted to be incomplete or deferred at year end.

		wn of Ker					
		025 through					
	-	tal Investm	ent Plan				
Capital Expenditure Requests	Prior Year CF ¹	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	Total
Administration	10,000	130,000	20,000	20,000	20,000	20,000	220,000
Generator Fence - Town Hall	10,000			,	,		10,000
IT General Projects	,	20,000	20,000	20,000	20,000	20,000	100,000
Network Server - Kentville Police		15,000					15,000
Server and Storage System - Town Hall		95,000					95,000
Engineering & Public Works & Planning	2,580,000	4,335,000	4,975,901	3,504,968	2,495,000	2,085,000	19,975,869
AT	900,000	900,000	400,000	284,968			2,484,968
GIF Bike Route & Crosswalk at Gladys Porter			50,000				50,000
GIF Downtown Sidewalk (deferral)	900,000						900,000
GIF Downtown Sidewalk Second Phase		800,000					800,000
GIF Line Painting Machine		20,000					20,000
GIF Misc Projects			200,000	186,455			386,45
GIF Multi-use Gorge Trails			150,000				150,000
GIF Downtown Washroom/Bike Shelter		80,000					80,000
GIF Signage, Line Paint, Crossing Signals				98,513			98,513
Building	7,000	10,000	25,000	25,000	25,000	25,000	117,000
Building upgrades - Public Works		10,000	25,000	25,000	25,000	25,000	110,000
Parking lot drainage - Public Works	7,000						7,000
Downtown Improvements		20,000					20,000
Ornamental Street Lights		20,000					20,000
Equipment	450,000	65,000	445,000	545,000	70,000	260,000	1,835,000
Aberdeen Traffic Lights			75,000				75,000
Belcher Traffic Lights				80,000			80,000
Sidewalk Machine			240,000			260,000	500,000
Street sweeper	450,000						450,000
Truck - Pickup		65,000		65,000	70,000		200,000
Truck - 2 tonne			130,000				130,000
Truck - Single Axle Plow/Salt				400,000			400,000
Expansion	834,000	2,340,000	2,105,901				5,279,90
ICIP DE Hiltz -	834,000						834,000
Storm & Access Road (deferral)							
ICIP DE Hiltz -		2,340,000	2,105,901				4,445,903
Storm & Access Road			450.000	450.000			
Sidewalks		140,000	450,000	450,000	200,000	200,000	1,440,000
Acadia		60.000	300,000	250,000			550,000
Belcher Street (south side)		60,000	450.000				60,000
Bridge Street			150,000	200.000			150,000
East End				200,000	200,000	200,000	200,000 400,000
Future Replacements		80.000			200,000	200,000	
Prospect Avenue (w curb) Storm Sewer	104,000	80,000 860,000	430,000	400,000	400,000	400,000	80,000 2,594,00 0
Apple Tree Lane	104,000	50,000	430,000	400,000	400,000	+00,000	2,594,000 50,000
Bridge Street		50,000			400,000		400,000
Future Replacements					+00,000	400,000	400,000
Hillcrest Ave / Maxwell Pl.			120,000			+00,000	120,000
MacDonald Park	24,000		120,000				24,000
MacDonald Pk / Fielding	24,000	50,000					50,000
Main Street		50,000		400,000			400,000
Miller Avenue			60,000	,			60,000
Park Street (New)		40,000	20,000				40,000
Park Street to Memorial Park		600,000					600,000
South of Condon Avenue	80,000						80,000
Spring Garden Road	00,000	60,000	250,000				310,000
Storm Pump Equipment		60,000					60,000
Streets	285,000	00,000	1,120,000	1,800,000	1,800,000	1,200,000	6,205,000
Alicia Blvd / Carmen Curb	200,000		_,0,000	_,000,000	800,000	_,00,000	800,000
· · · · · · · · · · · · · · · · · · ·	250,000				,000		250,000
MacDonald Henry Braeside Top lift							
MacDonald Henry Braeside Top lift Miller Avenue			120.000				120.000
Miller Avenue	35.000		120,000				
	35,000		120,000	650,000			120,000 35,000 1,650,000

Town of Kentville 2024-2025 through 2028-2029 Capital Investment Plan										
Capital Expenditure Requests	Prior Year CF ¹	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	Total			
Spring Garden Road				800,000			800,000			
Economic Development	39,000	49,800	20,000	20,000	25,000	25,000	178,800			
Building	28,000						28,000			
Building - VIC accessibility and entrance	28,000						28,000			
Downtown Improvements	11,000	49,800	20,000	20,000	25,000	25,000	150,800			
Ornamental Lights			20,000	20,000	25,000	25,000	90,000			
Hardscaping and Landscaping	11,000						11,000			
Beautification and Seasonal Lighting		23,800					23,800			
Bike Racks and Benches		26,000					26,000			
Kentville Police		179,525	155,000	119,000	150,000	89,000	692,525			
Building		25,000					25,000			
Building Repairs - Police Station		25,000					25,000			
Equipment		154,525	155,000	119,000	150,000	89,000	667,525			
Body Armour Level 2			28,500		,	,	28,500			
Firearms - Sig Sauer M400			7,000				7,000			
Firearms - Sig Sauer P320 9mm pistols			30,500				30,500			
Marked patrol car		89,000	89,000	89,000	89,000	89,000	445,000			
Pro-laser 4 Lidar		8,425	05,000	05,000	05,000	05,000	8,425			
Taser 7		0,423		30,000			30,000			
		F7 100		50,000	C1 000		-			
Unmarked patrol car	225 400	57,100	420.000	000 000	61,000	2 205 000	118,100			
Parks & Recreation	225,400	178,100	430,000	922,000	25,000	3,395,000	5,175,500			
Building			260,000	15,000	25,000		300,000			
Memorial Park Canteen Shingles			10,000				10,000			
Oakdene Park Washroom Building			250,000				250,000			
Softball Field Shed Repair					25,000		25,000			
Visitor Information Access				15,000			15,000			
Cultural		10,000					10,000			
Staircase - Cenotaph		10,000					10,000			
Equipment		75,000		97,000		375,000	547,000			
Field Drag Tractor						25,000	25,000			
Gator replacement				40,000			40,000			
KCA Playground Replacement						350,000	350,000			
Truck - 1/2 tonne				57,000			57,000			
Truck - Ford F 3/4 tonne		75,000					75,000			
Facilities	165,400	33,100		810,000		20,000	1,028,500			
Baseball Field Resurface - Peewee		30,000					30,000			
Oakdene Park Irrigation	20,000						20,000			
Pool Leak Repair		3,100					3,100			
Pool Leak Repair (Deferral)	45,400						45,400			
Senior Baseball Park Lighting	-,			750,000			750,000			
Skatepark Lighting	100,000			,			100,000			
Soccer Field Turf Saturation Solution	200,000					20,000	20,000			
Softball and Bantam Fencing				60,000		20,000	60,000			
Flood Mitigation			60,000	50,000			60,000			
-			60,000				60,000			
Senior Field Dugouts Drainage	60.000	25 000	-				-			
Green Space/Trails	60,000	35,000	60,000				155,000			
Gorge Bridge Mill Bun Bark Space	60,000		60.000				60,000			
Mill Run Park Space		20.000	60,000				60,000			
Trail Connectors - MacDougall Heights, Bonnavista, West Main		20,000					20,000			
watebugan neights, bonnavista, west iviain										
Trail Development - Gorge Cross Country		15,000					15,000			
Parks/Playgrounds		25,000	50,000			3,000,000	3,075,000			
Sherry Park - Park Space		,- 30	40,000			-,,	40,000			
Skatepark Accessories (rails and jumps)			10,000				10,000			
Skatepark Shade Shelter		25,000	10,000				25,000			
Soccer Field 4 Upgrade - Turf and Lighting		,000				3,000,000	3,000,000			



CER Summary

Item	Fencing	Description
New or Carryover	New	
Priority Ranking	Medium	The generator at town hall requires a perimeter fence to comply with
Level of Service Impact	Low	occupational health and safety guidelines.
New or Replacement Asset	New	

Mandated by Law / Regulation	Yes	Need for Capital Expenditure	
Replacing End of Life Asset	No		
Required for Health & Safety	Yes		
Environmental Impact	No		
(Prevention or Mitigation)	110		
Significant Impact if Deferred	No		
Previously Committed	Yes		
Supports Strategic Initiative	Yes		

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
	10000	0	10000	10000
TOTAL	10000	0	10000	10000
PROPOSED FINANCING				
Reserves - Cap				10000
TOTAL	0	0	0	10000



CER Summary

Item	IT Projects for Administrative Systems	Description
New or Carryover	New	Eulering and the Einstein Quater including analytics, reporting and
Priority Ranking	Medium	Enhancements to the Financial System including analytics, reporting and
Level of Service Impact	Low	system optimization.
New or Replacement Asset	New	

Mandated by Law / Regulation	Yes
Replacing End of Life Asset	No
Required for Health & Safety	Yes
Environmental Impact	No
(Prevention or Mitigation)	140
Significant Impact if Deferred	No
Previously Committed	Yes
Supports Strategic Initiative	Yes

JIYJ		
	Yes	Need for Capital Expenditure
	No	Endowed and experiation of new functionality within Einanaial Systems
	Yes	Enhancement and acquisition of new functionality within Financial Systems.
	No	
	No	
	Yes	
	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
ΙТ				20000
TOTAL	0	0	0	20000
FINANCING Reserves - Cap				20000
TOTAL	0	0	0	20000



CER Summary

Item	KPS Server Replacement	Description
New or Carryover	New	KDC Network Conver Deplecement
Priority Ranking	High	KPS Network Server Replacement
Level of Service Impact	Medium	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	KPC runs a single converter its applications and file storage. As poods
Required for Health & Safety	No	KPS runs a single server for its applications and file storage. As needs
Environmental Impact (Prevention or Mitigation)	No	increase the server requires replacement.
Significant Impact if Deferred	Yes	
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
π				15000
TOTAL PROPOSED FINANCING	0	0	0	15000
Reserves - Cap				15000
TOTAL -	0	0	0	15000



CER Summary

Item	Town Hall Server and storage system	Description
New or Carryover	New	3 host server cluster and SAN replacement - Virtualized servers required for
Priority Ranking	High	
Level of Service Impact	Medium	finance, GIS, web services and file stoarage in Town Hall.
New or Replacement Asset	Replacement	

Mandated by Law / Regulation		Need for Capital Expenditure
Replacing End of Life Asset		Server system replacement is required to handle the growth in technology.
Required for Health & Safety		Server system replacement is required to nancie the growth in technology.
Environmental Impact		More demanding applications require an update in processing and storage.
(Prevention or Mitigation)		The replaced unit will move to the DR phase as the current asset is EOL.
Significant Impact if Deferred	Yes	
Previously Committed		
Supports Strategic Initiative		

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
ІТ	0			95000
TOTAL PROPOSED FINANCING	0	0	0	95000
Reserves - Cap				95000
TOTAL	0	0	0	95000



CER Summary

ltem	GIF Downtown Sidewalk	Description
New or Carryover	New	Downtown Sidewalk Replacement under the Green Infrastructure Fund
Priority Ranking	High	Downlown Sidewark Replacement under the Green initiastructure i und
Level of Service Impact	High	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	As part of the Town's Active Transportation Plan, the 40+ year old
Required for Health & Safety	Yes	
Environmental Impact	No	Downtown concrete sidewalks on Bridge, Webster, Aberdeen and parts of
(Prevention or Mitigation)	140	Main Street including new concrete curbs and catch basins have been
Significant Impact if Deferred	Yes	tendered to be replaced under the Green Infrastructure Fund (GIF) with
Previously Committed	Yes	Federal & Provincial funding totally 73.33% of the project.
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	1000000	100000	900000	900000
Construction	0	0	0	800000
TOTAL	1000000	100000	900000	1700000
FINANCING				
Fed - GIF				680000
Prov - GIF				566610
Debenture				453390
TOTAL	0	0	0	1700000



Item

CAPITAL EXPENDITURE REQUEST (CER)

Description

 New or Carryover
 New

 Priority Ranking
 Medium

 Level of Service Impact
 Medium

 New or Replacement Asset
 New

Considerations (choose all that apply)

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	With the implementation and completion of the Town's Active Transportation
Required for Health & Safety		With the implementation and completion of the Town's Active Transportation
Environmental Impact		Plan and the delineation of bike lanes and multi-use pathways, the annual
(Prevention or Mitigation)	NO	re-painting of these lines is too much to do by hand. The Green
Significant Impact if Deferred	Yes	Infrastructure Fund (GIF) with Federal & Provincial funding totally 73.33%
Previously Committed	No	will assist in the purchasing of a line painting machine.
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment	0	0	0	20000
TOTAL PROPOSED FINANCING	0	0	0	20000
Financing Fed - GIF				8000
Prov - GIF				6666
Debenture				5334
TOTAL	0	0	0	20000

GIF Line Painting Machine



CER Summary

Item	Public Washroom / Bike Shelter	Description
New or Carryover	New	Construct a Dublic Weakroom and Dike Shelter on Station Lang post AT
Priority Ranking	Medium	Construct a Public Washroom and Bike Shelter on Station Lane neat AT
Level of Service Impact	Medium	Route
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	There is a need for a Public accessible washroom in the Kentville Downtown
Required for Health & Safety		
Environmental Impact		and Station Lane has been recommended as the location. The building will
(Prevention or Mitigation)	105	also house an open air two tier secure bike storage shelter under the same
Significant Impact if Deferred	No	roof.
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	0	0	0	80000	
TOTAL PROPOSED	0	0	0	80000	
FINANCING					
Fed - GIF				32000	
Prov - GIF				26664	
Contributions		-		21336	
TOTAL	0	0	0	80000	



CER Summary

Item	Building Upgrades - Public Works	Description
New or Carryover	New	- Unaradas ta Dublia Marka Duilding
Priority Ranking	Low	Upgrades to Public Works Building
Level of Service Impact	Medium	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	The Town's Public Works Building on West Main Street is over 30 years old
Required for Health & Safety	Yes	
Environmental Impact	No	and requires structural and safety upgrades to the shop including concrete
(Prevention or Mitigation)		work and the replacement of a second floor exterior staircase.
Significant Impact if Deferred	Yes	
Previously Committed	No	
Supports Strategic Initiative	No	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	0	0	0	10000
TOTAL PROPOSED FINANCING	0	0	0	10000
Reserves - Cap				10000
TOTAL	0	0	0	10000



CER Summary

Item	Public Works - Yard Work	Description
New or Carryover	Carryover	The Dublic Merke Dreparty at 975 West Main Street requires addition yord
Priority Ranking	Low	The Public Works Property at 875 West Main Street requires addition yard
Level of Service Impact	Low	Work
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure		
Replacing End of Life Asset	Yes	Work was completed in the 2023/24 FY but addition yard work, paving and		
Required for Health & Safety	Yes			
Environmental Impact (Prevention or Mitigation)	Yes	drainage work is still required.		
Significant Impact if Deferred	No			
Previously Committed	Yes			
Supports Strategic Initiative	No			

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	20000	13000	7000	7000	
TOTAL	20000	13000	7000	7000	
PROPOSED FINANCING					
Reserves - Cap				7000	
TOTAL	0	0	0	7000	



CER Summary

Item	Ornamental Street Lights	Description
New or Carryover	New	
Priority Ranking	Low	Replace existing High Pressure Sodium (HPS) Ornamental Lamps with LED
Level of Service Impact	Medium	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	The Teurs traigely analy (20,000 and) year to replace old high operation
Required for Health & Safety	Yes	The Town typically spends \$20,000 each year to replace old high energy
Environmental Impact (Prevention or Mitigation)	Yes	use HPS lamps on our ornamental lights with more efficient LED lamps.
Significant Impact if Deferred	No	
Previously Committed	No	
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				20000
TOTAL PROPOSED FINANCING	0	0	0	20000
Reserves - Cap				20000
TOTAL	0	0	0	20000



CER Summary

ltem	Street Sweeper	Description
New or Carryover	Carryover	Dublic Marke Street Sweeper and Hydrovee Everyotion Truck
Priority Ranking	High	Public Works Street Sweeper and Hydrovac Excavation Truck
Level of Service Impact	High	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	The Town's existing Street Sweeper is 15 years old and parts are no longer available for
Required for Health & Safety	Yes	repairs or maintenance. Last year the Capital Budget was approved to replace the existing
Environmental Impact	Yes	truck but a suitable replacement was unable to be secured for the budgeted amount with the
(Prevention or Mitigation)	103	required features (truck type, vac-excavation capabilities, etc.) The requested budget amount
Significant Impact if Deferred	Yes	has been increased to reflect quoted prices, but wait times for delivery is still substantial.
Previously Committed	Yes	
Supports Strategic Initiative	No	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Equipment	350000	0	350000		
TOTAL PROPOSED FINANCING	350000	0	350000	450000	
Reserves - Cap				78333	
Reserves - Equip				56000	
Debenture				315667	
TOTAL	0	0	0	450000	



CER Summary

Item	New Public Works 1/2 ton truck	Description
New or Carryover	New	Now 1/0 top Truck for Dublic Works
Priority Ranking	Medium	—— New 1/2 ton Truck for Public Works
Level of Service Impact	High	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	10 year old 1/0 tap pick up truck requires replacement in the Public Works
Required for Health & Safety	Yes	12 year old 1/2 ton pick-up truck requires replacement in the Public Works
Environmental Impact	No	fleet to maintain current level of service.
(Prevention or Mitigation)		
Significant Impact if Deferred	Yes	
Previously Committed	No	
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Equipment	0	0	0	65000	
TOTAL	0	0	0	65000	
PROPOSED FINANCING					
Reserves - Equip				65000	
TOTAL	0	0	0	65000	



CER Summary

Item	ICIP - DE Hiltz Storm & Access Road Construction	Description
New or Carryover	Carryover	
Priority Ranking	High	Year 1 of multi-year plan to complete the underground infrastructure for the
Level of Service Impact	High	D.E. Hiltz Connector Road (storm portion)
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	The multi-year \$9.733M project will complete the underground infrastructure for a 3 km
Required for Health & Safety	Yes	corridor from the Business Park to Prospect Avenue creating both a transportation link,
Environmental Impact (Prevention or Mitigation)	Yes	improve storm water management allow for the future development of several hundred acres of undeveloped land. The Investing in Canada Infrastructure Program (ICIP) with Federal &
Significant Impact if Deferred	Yes	Provincial funding totally 73.33% will help fund the project. Sanitary & Water components of
Previously Committed	Yes	the project will come from those respective Capital budgets.
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	844000	10000	834000	834000	
Construction	0	0	0	2340000	
TOTAL PROPOSED FINANCING	844000	10000	834000	3174000	
Fed - ICIP		-		1269600	
Prov - ICIP				1057894	
Debenture				846506	
TOTAL	0	0	0	3174000	



CER Summary

Item	Belcher Street Sidewalk Replacement	Description
New or Carryover	New	- Replacement of approximately 1100 feet of asphalt sidewalk on Belcher
Priority Ranking	Medium	
Level of Service Impact	Medium	Street between Bridge Street and Pleasant Street.
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	The eastion of compatt aidowalk on the pouth side of Polohor Street has
Required for Health & Safety	Yes	The section of asphalt sidewalk on the south side of Belcher Street has
Environmental Impact	No	reached the end of its useful life and is recommended to be replaced with a
(Prevention or Mitigation)	140	new asphalt sidewalk to improve safe access and accessibility.
Significant Impact if Deferred	Yes	
Previously Committed	No	
Supports Strategic Initiative	No	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY 60000	
Construction	0	0	0		
TOTAL	0	0	0	60000	
PROPOSED FINANCING					
Reserves - Cap				60000	
TOTAL	0	0	0	60000	



CER Summary

Item	Prospect Avenue Curb, Sidewalk & Paving	Description
New or Carryover	New	
Priority Ranking	Medium	
Level of Service Impact	Medium	the Curb and asphalt in another.
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	One section of Prospect Avenue requires curb & sidewalk replacement to
Required for Health & Safety	Yes	
Environmental Impact	Yes	mitigate stormwater impacts to private property and a section at the top of
(Prevention or Mitigation)	103	Prospect Avenue requires an upgrade of curb & asphalt to meet our road
Significant Impact if Deferred	Yes	standards.
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	0	0	0	80000
Construction	0	0	0	35000
TOTAL PROPOSED FINANCING	0	0	0	115000
Reserves - Cap				80000
Contributions				15000
Reserves - Cap				20000
TOTAL	0	0	0	115000



CER Summary

Item	Apple Tree Lane - Storm Sewer	Description
New or Carryover	New	- Install storm sower on Apple Tree Lane between siving 26-12
Priority Ranking	Medium	Install storm sewer on Apple Tree Lane between civics 26-42
Level of Service Impact	Medium	
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	This storm sewer extension on Apple Tree Lane is in an area where there
Required for Health & Safety	No	This storm sewer extension on Apple free Lane is in an area where there
Environmental Impact (Prevention or Mitigation)	Yes	currently is no storm sewer and storm water currently enters the sanitary sewer system. The extension of this storm pipe will substantially reduce the
Significant Impact if Deferred	Yes	amount of storm water entering the sanitary system.
Previously Committed	No	
Supports Strategic Initiative	No	

		Carry Over Projects			
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	0	0	0	50000	
TOTAL	0	0	0	50000	
PROPOSED FINANCING					
CCBF/Gas Tax				50000	
TOTAL	0	0	0	50000	



CER Summary

Item	MacDonald Park Road Storm	Description
New or Carryover	Carryover	Linguada & Danlaga Starm Sower on MeeDanold Park Pood
Priority Ranking	High	Upgrade & Replace Storm Sewer on MacDonald Park Road
Level of Service Impact	High	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	Multiple leastions on MacDanold Bark Dood require udgrades and
Required for Health & Safety	Yes	Multiple locations on MacDonald Park Road require udgrades and
Environmental Impact	Yes	replacements
(Prevention or Mitigation)	i es	
Significant Impact if Deferred	Yes	
Previously Committed	Yes	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	60000			24000
Construction	0	0	0	50000
TOTAL	60000	0	0	74000
FINANCING CCBF/Gas Tax				74000
TOTAL	0	0	0	74000



CER Summary

Item	Park Street to Memorial Park Storm Sewer	Description
New or Carryover	New	- New Storm Sewer and Outlet from Condon Avenue to Memorial Park Shed
Priority Ranking	High	New Storm Sewer and Outlet norm Condon Avenue to Memorian and Oned
Level of Service Impact	High	
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	Engineering study recommends the installation of a new storm line from
Required for Health & Safety	Yes	Engineering study recommends the installation of a new storm line from
Environmental Impact	Yes	Condon Avenue through Memorial Park past the Parks Shed to the south
(Prevention or Mitigation)	1 63	ditch of the Harvest Moon Trail. Funding is proposed to come from the
Significant Impact if Deferred	Yes	Sustainable Services Growth Fund (SSGF)
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	0	0	0	40000
Construction	0	0	0	600000
TOTAL PROPOSED FINANCING	0	0	0	640000
CCBF/Gas Tax				640000
TOTAL	0	0	0	640000



CER Summary

ltem	Storm Water Improvements South of Condon	Description
New or Carryover	New	 Place rock armour stone on sections of the watercourse upstream of Condon
Priority Ranking	High	
Level of Service Impact	High	that were severely eroded from the August and September 2023 rainstorms.
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	Recommendation from Consultant's Stormwater Report to mitigate damage
Required for Health & Safety	Yes	
Environmental Impact	Yes	to the watercourse / vault upstream of Condon Avenue.
(Prevention or Mitigation)	163	
Significant Impact if Deferred	Yes	
Previously Committed	Yes	
Supports Strategic Initiative	No	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	80000	0	80000	80000
TOTAL PROPOSED FINANCING	80000	0	80000	80000
CCBF/Gas Tax				80000
TOTAL	0	0	0	80000



CER Summary

Item	Spring Garden Road Storm Sewer Upgrades	Description
New or Carryover	New	- Starm Sower between Spring Corden Road & School Street
Priority Ranking	High	Storm Sewer between Spring Garden Road & School Street
Level of Service Impact	High	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	Replace the end-of-life Storm Sewer between Spring Garden Road & School
Required for Health & Safety	Yes	
Environmental Impact	Yes	Street
(Prevention or Mitigation)	100	
Significant Impact if Deferred	Yes	
Previously Committed	No	
Supports Strategic Initiative	No	

	Carry Over Projects				
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	0	0	0	60000	
TOTAL	0	0	0	60000	
PROPOSED FINANCING					
CCBF/Gas Tax				60000	
TOTAL	0	0	0	60000	



CER Summary

Item	West Main Storm Pump	Description
New or Carryover	New	Ctarm Couver Dump for West Main Street Dump Chember
Priority Ranking	Medium	Storm Sewer Pump for West Main Street Pump Chamber
Level of Service Impact	Medium	
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	The Town currently has 2 storm sewer pumps for the West Main Street
Required for Health & Safety	Yes	The Town currently has 2 storm sewer pumps for the duke to the Diver
Environmental Impact	Yes	storm pump chamber that pumps storm water over the dyke to the River
(Prevention or Mitigation)		when the gravity outlet is submerged during high tidal river levels. One
Significant Impact if Deferred	Yes	pump has been repaired and the second pump will most likely require similar
Previously Committed	No	repairs. This third pump would keep a minimum of two pumps in service.
Supports Strategic Initiative	No	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Equipment	0	0	0	60000	
TOTAL	0	0	0	60000	
PROPOSED FINANCING	0	U	, , , , , , , , , , , , , , , , , , ,		
CCBF/Gas Tax				60000	
TOTAL	0	0	0	60000	



CER Summary

Item	MacDonald Henry Braeside - Top Lift of Asphalt	Description
New or Carryover	Carryover	- Complete the multi year project with the Tap Lift of Apphalt on MacDanald
Priority Ranking	High	Complete the multi-year project with the Top Lift of Asphalt on MacDonald,
Level of Service Impact	Medium	Henry & Braeside (MHB) Streets
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	Due to the time of year when the second phase of the underground infrastructure
Required for Health & Safety	No	was completed on MHB, the placement of the top lift was deferred to 2024/25 so the
Environmental Impact	Yes	was completed on MHB, the placement of the top lift was defended to 2024/20 so the
(Prevention or Mitigation)	163	road could weather a freeze/thaw cycle and the top lift could be placed when
Significant Impact if Deferred	Yes	weather is optimal (>15°C) in 2024. If delayed the curb will suffer damage from
Previously Committed	Yes	vehicles and snow removal equipment and storm water will bypass the catch basins.
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	200000	0	200000	250000	
		2	200000	250000	
TOTAL PROPOSED FINANCING	200000	0	200000	250000	
CCBF/Gas Tax				250000	
TOTAL	0	0	0	250000	



CER Summary

Item	Prospect Avenue Curb, Sidewalk & Paving	Description
New or Carryover	New	Performe Continue of Outble Oldewalk on Prophet in and area and attend
Priority Ranking	Medium	Replace a Section of Curb & Sidewalk on Prospect in one area and extend
Level of Service Impact	Medium	the Curb and asphalt in another.
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	One section of Presencet Avenue requires ourb & sidewalk replacement to
Required for Health & Safety	Yes	One section of Prospect Avenue requires curb & sidewalk replacement to
Environmental Impact	Yes	mitigate stormwater impacts to private property and a section at the top of
(Prevention or Mitigation)	165	Prospect Avenue requires an upgrade of curb & asphalt to meet our road
Significant Impact if Deferred	Yes	standards.
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	0	0	0	80000
Construction	0	0	0	35000
TOTAL PROPOSED FINANCING	0	0	0	115000
Reserves - Cap		25		80000
Contributions				15000
Reserves - Cap				20000
TOTAL	0	0	0	115000



CER Summary

Item	VIC Entrance and Ramp	Description
New or Carryover	Carryover	
Priority Ranking	Medium	Buildings - VIC
Level of Service Impact	Medium	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	Yes	Need for Capital Expenditure
Replacing End of Life Asset	No	Work is required to make building complicat with cooperibility standards
Required for Health & Safety	No	Work is required to make building compliant with accessibility standards.
Environmental Impact	No	New front entrance and ramp.
(Prevention or Mitigation)		
Significant Impact if Deferred	No	
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Projects		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	28000	0	28000	28000
TOTAL PROPOSED FINANCING	28000	0	28000	28000
Reserves - Cap				28000
TOTAL	0	0	0	28000



CER Summary

Item	Downtown Betterments Landscaping Hardscaping	Description
New or Carryover	Carryover	- Deverterum Bettermente I endeenning and Herdeenning
Priority Ranking	High	Downtown Betterments - Landscaping and Hardscaping
Level of Service Impact	Low	
New or Replacement Asset	New	

Mandated by Law / Regulation	No
Replacing End of Life Asset	No
Required for Health & Safety	No
Environmental Impact	No
(Prevention or Mitigation)	NO
Significant Impact if Deferred	Yes
Previously Committed	Yes
Supports Strategic Initiative	Yes

Need for Capital Expenditure
Purchase of trees, labour, equipment to support Blooms on the Block Project

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
	11000	0	11000	11000
TOTAL PROPOSED FINANCING	11000	0	11000	11000
Reserves - Cap				11000
TOTAL	0	0	0	11000



CER Summary

Item	Downtown Beautification and Seasonal Lighting	Description
New or Carryover	New	- Deventeurs Deputification and Cappanel Lighting
Priority Ranking	Medium	 Downtown Beautification and Seasonal Lighting
Level of Service Impact	Medium	
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	Seasonal lighting, tables and seating, decor, public art, planters, waste receptacles and other
Required for Health & Safety	No	items as required for supporting public activity downtown with a concentration in the area of
Environmental Impact (Prevention or Mitigation)	No	Centre Square.
Significant Impact if Deferred	No	This request combines previous requests "Centre Square Beautification" and "Seasonal
Previously Committed	No	lighting" into one.
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				23800
TOTAL PROPOSED FINANCING	0	0	0	23800
Reserves - Cap				23800
TOTAL	0	0	0	23800



CER Summary

Item	Downtown Betterments - Bike Racks and Benches	Description
New or Carryover	New	Downtown Betterments - Bike Racks and Benches
Priority Ranking	Medium	Downlown Bellerments - Dike hacks and Benches
Level of Service Impact	Medium	
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	A bike reak / nublic art project. Pike reaks and benches with designs from
Required for Health & Safety	No	A bike rack / public art project. Bike racks and benches with designs from
Environmental Impact (Prevention or Mitigation)	No	local artists will be commissioned and installed along the downtown section of the Harvest Moon Trail with a concentrated focus on the area around
Significant Impact if Deferred	No	where the new bike shelter / washroom will be.
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				26000
TOTAL PROPOSED FINANCING	0	0	0	26000
Reserves - Cap				26000
TOTAL	0	0	0	26000



CER Summary

Item	Description
New or Carryover	
Priority Ranking	
Level of Service Impact	
New or Replacement Asset	

Mandated by Law / Regulation	Need for Capital Expenditure
Replacing End of Life Asset	
Required for Health & Safety	
Environmental Impact	
(Prevention or Mitigation)	
Significant Impact if Deferred	
Previously Committed	
Supports Strategic Initiative	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
TOTAL				
PROPOSED FINANCING				
TOTAL				



CER Summary

Item	2025 Ford Explorer Police Interceptor	Description
New or Carryover	New	— Marked Police Vehicle
Priority Ranking	High	Vehicle cost-\$67,000 plus Non Recoverable tax = \$69,871.62
Level of Service Impact	High	Outfitting cost-\$18,000 plus non recoverable tax = 18,771.48
New or Replacement Asset	Replacement	Total Cost-\$85,000

Mandated by Law / Regulation	Yes	Need for Capital Expenditure
Replacing End of Life Asset	Yes	We currently have 3 marked police vehicles and it has been a long standing practice to replace one
Required for Health & Safety	No	marked vehicle every year. PC311 is due to be replaced in 2024/25. These vehicles are replaced on
Environmental Impact (Prevention or Mitigation)	No	a 3 year rotation to keep the cost of maintenance down. The current PC311 will be decommissioned and will be used as our Admin vehicle. This is a process we started last fiscal as there was a defined
Significant Impact if Deferred	Yes	need for an extra vehicle. This vehicle is PC315. TRADE in-2019 Dodge Durango (grey) represented
Previously Committed	No	by proceeds on sale funding. Trade in of motorcycle at same time- \$1000.00.
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				70000
Other		-		19000
TOTAL PROPOSED FINANCING	0	0	0	89000
OP-Proceeds on sale				8000
OP-Proceeds on sale				1000
OP-Capital Transfer				80000
TOTAL	0	0	0	89000



CER Summary

Item	Pro Laser 4 Lidar (2 units)	Description
New or Carryover	New	Pro Laser 4 Bundle includes Hogue grip, 8 AA
Priority Ranking	Medium	rechargeable batteries and charger (4 batteries are spares) USB to PC interface cable
Level of Service Impact	Low	12V accessary to USB adaptor and hard carry
New or Replacement Asset	Replacement	case

Mandated by Law / Regulation	Yes	Need for Capital Expenditure
Replacing End of Life Asset	Yes	KPS currently has fixed radars in each of the marked Police vehicles. These can be used while moving or
Required for Health & Safety	No	parked, but only detect vehicle speeds from the front of the vehicle. The Lidar is a hand held unit that allows
Environmental Impact	No	the member to point the unit in any direction they need while in a stationary position. It also allows them to
(Prevention or Mitigation)	140	lock on a specific vehicle. KPS currently has 2 old lidar units and they have reached their life expectancy
Significant Impact if Deferred	No	and have been failing.
Previously Committed	No	Pro Laser 4 Lidar cost- \$4,036.96 plus tax per unit.
Supports Strategic Initiative	Yes	Total=\$8,073.80 plus tax

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				8425
TOTAL PROPOSED	0	0	0	8425
FINANCING Reserves - Cap				8425
TOTAL	0	0	0	8425



CER Summary

Item	2025 Unmarked SUV	Description
New or Carryover	New	- 2025 SUV
Priority Ranking	High	Unmarked Police Vehicle
Level of Service Impact	High	Vehicle cost-\$53,000 (\$55,271.58)
New or Replacement Asset	Replacement	Outfitting cost-\$1500 (\$1,564.29)

Mandated by Law / Regulation	Yes	Need for Capital Expenditure
Replacing End of Life Asset	Yes	We currently have 3 unmarked vehicles, 1 for GIS(PC313), 1 for SCEU(PC314)
Required for Health & Safety	No	We currently have 3 unmarked vehicles, 1 for GIS(FC313), 1 for SCEO(FC314)
Environmental Impact	No	and 1 for Administration (PC315). Every 3 years we replace either the GIS or
(Prevention or Mitigation)	110	SCEU vehicle and this year our GIS vehicle is due to be replaced. The vehicle
Significant Impact if Deferred	Yes	will require minor up fitting with lights and radio system. TRADE: Nissan Rogue.
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				55500
Other				1600
TOTAL	0	0	0	57100
PROPOSED FINANCING				
OP-Proceeds on sale				10000
OP-Capital Transfer				47100
TOTAL	0	0	0	57100



CER Summary

Item	Staircase at Cenotaph	Description
New or Carryover	New	- There is a staircase that leads to the cenotaph from the sidewalk on Park Street. The
Priority Ranking	High	concrete staircase has deteriorated along with the railings attached. It is recommended to
Level of Service Impact	High	replace structure when a new staircase leading to the cenotaph.
New or Replacement Asset	Replacement	replace structure when a new stancase reading to the cenotaph.

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	This is a backly and actably appears. Staff have done a great ich to keen
Required for Health & Safety	Yes	This is a health and safety concern. Staff have done a great job to keep
Environmental Impact (Prevention or Mitigation)	No	structure safe in the meantime, but a replacement is needed for 2024 to ensure safety for staff and residents.
Significant Impact if Deferred	Yes	
Previously Committed	No	
Supports Strategic Initiative	Yes	*

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction			-	10000
TOTAL PROPOSED FINANCING	0	0	0	10000
Reserves - Cap				10000
TOTAL	0	0	0	10000



CER Summary

Item	3/4 Ton Truck	Description
New or Carryover	New	Replacement of current 3/4 ton truck.
Priority Ranking	Medium	Replacement of current 3/4 ton fluck.
Level of Service Impact	Medium	
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	The truck is used as a watering truck in the summer and a plow for our park
Required for Health & Safety	No	The truck is used as a watering truck in the summer and a plow for our park
Environmental Impact	No	spaces in the winter. The current vehicle has increased maintenance over
(Prevention or Mitigation)	NO	the past year. Current vehicle is a 2008 Ford F-250 Super Duty 4x4 -
Significant Impact if Deferred	No	(Rec005).
Previously Committed	No	
Supports Strategic Initiative	No	

-		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Equipment				75000
TOTAL PROPOSED FINANCING	0	0	0	75000
Contributions	I			5000
Reserves - Cap				70000
TOTAL	0	0	0	75000



CER Summary		
Item	Field Improvements	Description
New or Carryover	New	Due to recent flooding, the necures field and little longue will pood a
Priority Ranking	High	Due to recent flooding, the peewee field and little league will need a
Level of Service Impact	High	resurfacing.
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	The summer condition of the two infields are not cofe for use as water flow
Required for Health & Safety	Yes	The current condition of the two infields are not safe for use as water flow
Environmental Impact	No	has caused deterioration. This has resulted in large holes and a mixture of
(Prevention or Mitigation)		soils, gravel, and debris on the playing surface. It is recommended to
Significant Impact if Deferred	Yes	resurface both fields.
Previously Committed	No	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	
Construction			-	30000
TOTAL				20000
TOTAL PROPOSED FINANCING	0	0	0	30000
Reserves - Cap				30000
TOTAL	0	0	0	30000



CER Summary

Item	Oakdene Park Irrigation	Description
New or Carryover	Carryover	Installing water lines to connect water from Comphell Dd to Ookdone Bark
Priority Ranking	Low	Installing water lines to connect water from Campbell Rd to Oakdene Park
Level of Service Impact	Low	Irrigation. This will be collaborated with the Public Works department.
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure		
Replacing End of Life Asset	No	To provide water to existing irrigation existem at Ookdana Park		
Required for Health & Safety	No	To provide water to existing irrigation system at Oakdene Park.		
Environmental Impact (Prevention or Mitigation)	No			
Significant Impact if Deferred	No			
Previously Committed	No			
Supports Strategic Initiative	Yes			

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	20000		20000	20000
TOTAL	20000	0	20000	20000
FINANCING Reserves - Cap				20000
TOTAL	0	0	0	20000



CER Summary

Item Pool	I Operational Issues	Description
New or Carryover Carr	ryover	The pool is suspected to have a leak in the piping leading from the pool building to the outdoor pool along with the pool skimmers that
Priority Ranking High	h	require replacement. The department will conduct a video inspection of the piping in June 2024 to determine if the leaking pipe can be
Level of Service Impact High	h	located. If located, the department would suggest replacing the skimmers and piping. Costs to operate the facility will continue to increase, as we have seen an increase in chemical costs by 60% over two years, and the leaking has had an effect on this operating costs.
New or Replacement Asset Repl	blacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	The outdoor pool is a high traffic facility from July-August and is often times at
Required for Health & Safety	No	The outdoor poor is a high traine factory non-sub-August and is often times at
Environmental Impact	Yes	capacity. It is an affordable option for community members to access a recreational
(Prevention or Mitigation)	103	space. There is a need to continue to operate the facility or to replace the existing
Significant Impact if Deferred	No	structure with a new facility in the future. Until then, maintenance is required to
Previously Committed	No	continue to operate efficiently and to not waste resources with the existing leak.
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts		
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY	
Construction	50000	4600	45400	45400	
Construction				3100	
TOTAL	50000	4600	45400	48500	
FINANCING					
Reserves - Cap				45400	
Reserves - Cap				3100	
TOTAL	0	0	0	48500	



CER Summary

Item	Skatepark Lighting	Description
New or Carryover	Carryover	To supply and install outdoor lighting for the skatepark. The lighting requirements would be for class
Priority Ranking	Medium	3 recreational use, which is the lowest requirement for lighting. An RFP from 2023 provided pricing
Level of Service Impact	Medium	between \$75,000-\$200,000 for lighting. Additional funds would be needed to complete the project.
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	This would provide langer upone for the appendice it is not upoble at duck
Required for Health & Safety	No	This would provide longer usage for the space, as it is not usable at dusk.
Environmental Impact	No	This would heighten the safety of use for the space, along with prevention of
(Prevention or Mitigation)		vandalism.
Significant Impact if Deferred	No	
Previously Committed	Yes	
Supports Strategic Initiative	Yes	

		Carry Over Proje	cts	
ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction	50000		50000	100000
TOTAL	50000	0	50000	100000
FINANCING				
Debentures				50000
Contributions				50000
TOTAL	0	0	0	100000



CER Summary

Item	Gorge Bridge Replacement	Description
New or Carryover	Carryover	Device several of existing weeden bridge crossing weterway in Corgo Park
Priority Ranking	High	Replacement of existing wooden bridge crossing waterway in Gorge Park.
Level of Service Impact	High	Increase in cost, as bridge will need to be extended to alleviate risk.
New or Replacement Asset	Replacement	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	Yes	This is a carry forward due to erosion in the area and the inability to build a
Required for Health & Safety	No	
Environmental Impact	No	structure that will be a long term solution. This bridge provides accessible
(Prevention or Mitigation)		access to the east side of the Gorge, without it, there would not be access
Significant Impact if Deferred	No	points for all citizens.
Previously Committed	No	
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY 60000	
Construction	40000		40000		
TOTAL PROPOSED	40000	0	40000	60000	
FINANCING Contributions				20000	
Reserves - Cap				40000	
TOTAL	0	0	0	60000	



CER Summary

Item	Trail Connectors	Description
New or Carryover	New	To see the second standard to second the standard McDeversell University Descent state
Priority Ranking	Medium	To create connector trails to existing trails at McDougall Heights, Bonnavista,
Level of Service Impact	High	West Main.
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	This was is starill was ide as we with an each are with as a set of international two i
Required for Health & Safety	No	This project will provide community members with access to existing trail
Environmental Impact	No	networks.
(Prevention or Mitigation) Significant Impact if Deferred	No	
Previously Committed	No	
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction				20000
TOTAL PROPOSED FINANCING	0	0	0	20000
Prov - Rec				20000
TOTAL	0	0	0	20000



CER Summary

Item	Gorge National Course Improvements	Description
New or Carryover	New	To increase a conditions for the 2004 National Championship in
Priority Ranking	Medium	To improve course conditions for the 2024 National Championship in
Level of Service Impact	Medium	Mountain Biking and add additional features.
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	These improvements and factures will add to the synariance for the National
Required for Health & Safety	No	These improvements and features will add to the experience for the National
Environmental Impact	No	Courses. This is the final year of hosting the event in Kentville.
(Prevention or Mitigation)	NO	
Significant Impact if Deferred	No	
Previously Committed	No	
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction				15000
TOTAL	0	0	0	15000
FINANCING				
Contributions				15000
TOTAL	0	0	0	15000



CER Summary

Item	Skatepark Shade Shelter	Description
New or Carryover	New	
Priority Ranking	Low	Creation of a shade shelter at Skatepark, as no current shade is provided in
Level of Service Impact	Medium	the area.
New or Replacement Asset	New	

Mandated by Law / Regulation	No	Need for Capital Expenditure
Replacing End of Life Asset	No	
Required for Health & Safety	No	To provide a space for individuals to shelter from weather conditions (heat,
Environmental Impact	No	rain, snow, etc).
(Prevention or Mitigation)	INO	
Significant Impact if Deferred	No	
Previously Committed	No	
Supports Strategic Initiative	Yes	

ESTIMATED CAPITAL COST	Prior Year Budget Total	Actual Cost (YTD CY)	Budget Remaining	Next FY
Construction				25000
				-
TOTAL		2		
TOTAL PROPOSED FINANCING	0	0	0	25000
Reserves - Cap				25000
TOTAL	0	0	0	25000